

21 January 2026



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[www.maldon.gov.uk](http://www.maldon.gov.uk)



APOLOGIES: Committee Services  
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CHIEF EXECUTIVE  
Doug Wilkinson

Dear Councillor

You are summoned to attend the meeting of the;

**STRATEGY AND RESOURCES COMMITTEE**

on **THURSDAY 29 JANUARY 2026 at 7.30 pm**

in the **Council Chamber, Maldon District Council Offices, Princes Road, Maldon.**

Please Note: All meetings will continue to be live streamed on the [Council's YouTube channel](#) for those wishing to observe remotely. Public participants wishing to speak remotely at a meeting can continue to do so via Microsoft Teams.

To register your request to speak / attend in person please complete a [Public Access form](#) (to be submitted by 12noon on the working day before the Committee meeting). All requests will be considered on a first-come, first-served basis.

A copy of the agenda is attached.

Yours faithfully

Chief Executive

**COMMITTEE MEMBERSHIP:**

CHAIRPERSON	Councillor J Driver
VICE-CHAIRPERSON	Councillor J C Stilts
COUNCILLORS	J R Burrell-Cook S Dodsley M F L Durham, CC A Fittock K M H Lagan A M Lay R H Siddall P L Spenceley M E Thompson

Please note: Electronic copies of this agenda and its related papers are available via the Council's website [www.maldon.gov.uk](http://www.maldon.gov.uk).



## **AGENDA STRATEGY AND RESOURCES COMMITTEE**

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**THURSDAY 29 JANUARY 2026**

1. **Chairperson's Notices**

2. **Apologies for Absence**

3. **Minutes of the Last meeting** (Pages 5 - 26)

To consider the Minutes of the Strategy and Resources Committee held on 20 November 2025 (copy enclosed).

4. **Disclosure of Interest**

To disclose the existence and nature of any Disclosable Pecuniary Interests, Other Registrable interests and Non-Registrable Interests relating to items of business on the agenda having regard to paragraph 9 and Appendix B of the Code of Conduct for Members.

(Members are reminded that they are also required to disclose any such interests as soon as they become aware should the need arise throughout the meeting).

5. **Public Participation**

To receive the views of members of the public, of which prior notification in writing has been received (no later than noon on the Tuesday prior to the day of the meeting).

Should you wish to submit a question please complete the online form at:  
[www.maldon.gov.uk/publicparticipation](http://www.maldon.gov.uk/publicparticipation).

6. **Strategic Assets Working Group Recommendation** (Pages 27 - 30)

To consider the report of the Chairperson of the Strategic Assets Working Group (copy enclosed).

7. **Budget Monitoring Report - Period 8 (end November 2025)** (Pages 31 - 44)

To consider the report of the Director of Finance (copy enclosed).

8. **Council Tax Support Scheme 2026 / 27** (Pages 45 - 206)

To consider the report of the Director of Finance (copy enclosed).

9. **Business Rates and Council Tax Discretionary Reductions** (Pages 207 - 274)

To consider the report of the Director of Finance (copy enclosed).

10. **Capital and Investment Strategy for 2026 / 27, Minimum Revenue Provision Statement 2026 / 27 and Treasury Management Strategy 2026 / 27** (Pages 275 - 304)

To consider the report of the Director of Finance (copy enclosed).

11. **Proposed Budget 2026 / 27** (Pages 305 - 338)

To consider the report of the Director of Finance (copy enclosed).

12. **Medium-Term Financial Strategy 2026 / 27 - 2028 / 29** (Pages 339 - 354)

To consider the report of the Director of Finance (copy enclosed).

13. **Any other items of business that the Chairperson of the Committee decides are urgent**

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### **NOTICES**

#### **Recording of Meeting**

Please note that the Council will be recording and publishing on the Council's website any part of this meeting held in open session.

#### **Fire**

We do not have any fire alarm testing scheduled for this meeting. In the event of a fire, a siren will sound. Please use either of the two marked fire escape routes. Once out of the building please proceed to the designated muster point located on the grass verge by the police station entrance. Please gather there and await further instruction. If you feel you may need assistance to evacuate the building, please make a member of Maldon District Council staff aware.

#### **Health and Safety**

Please be advised of the different levels of flooring within the Council Chamber.

#### **Closed-Circuit Televisions (CCTV)**

Meetings held in the Council Chamber are being monitored and recorded by CCTV.

#### **Lift**

Please be aware, there is not currently lift access to the Council Chamber.